

Dr. Lanikque Howard Director, Office of Community Services Administration for Children and Families U.S. Department of Health and Human Services 330 C Street, S.W. 5th Floor Washington, DC 20201

Dear Dr. Howard:

Delegation of Authority

I, Augustin Ntabaganyimana, Executive Director of the Maryland Department of Human Services' Family Investment Administration, hereby delegate my authority to Courtney Thomas-Winterberg, Acting Director of the Office of Home Energy Programs. Ms. Thomas-Winterberg is authorized to certify compliance with the 16 assurances outlined in the Low Income Home Energy Assistance Act of 1981, as amended, and to perform all necessary functions required to properly administer the Low Income Home Energy Assistance Program.

Sincerely,

Augustin Ntabaganyimana Executive Director Family Investment Administration